

# AkzoNobel

**Shareholders**

**External auditors**

**Supervisory Board**

**Board of Management**  
**Executive Committee**

Board Committee Pensions

Corporate

Business Area Board  
Specialty Chemicals

Business Area Board  
Performance Coatings

Business Area Board  
Decorative Paints

Functional Chemicals  
Industrial Chemicals  
Pulp and Paper Chemicals  
Surface Chemistry  
Chemicals Pakistan

Marine and Protective Coatings  
Automotive and Aerospace Coatings  
Industrial Coatings  
Wood Finishes and Adhesives  
Powder Coatings

Decorative Paints Europe  
Decorative Paints Americas  
Decorative Paints Asia